

**ComfortDelGro's Board Committees:**

<u>Audit and Risk Committee</u> Mr Lee Khai Fatt, Kyle Mr Chiang Chie Foo Mr Mark Christopher Greaves Ms Tham Ee Mern, Lilian Dr Wang Kai Yuen	<ul style="list-style-type: none"> <li>- Chairman (Independent Non-Executive Director)</li> <li>- Member (Independent Non-Executive Director)</li> <li>- Member (Independent Non-Executive Director)</li> <li>- Member (Independent Non-Executive Director)</li> <li>- Member (Independent Non-Executive Director)</li> </ul>
<u>Nominating and Remuneration Committee</u> Mr Lim Jit Poh Dr Wang Kai Yuen Mr Chiang Chie Foo Mr Mark Christopher Greaves Mr Lee Khai Fatt, Kyle Ms Sum Wai Fun, Adeline	<ul style="list-style-type: none"> <li>- Chairman (Independent Non-Executive, Board Chairman)</li> <li>- Member (Independent Non-Executive Director)</li> <li>- Member (Independent Non-Executive Director)</li> <li>- Member (Independent Non-Executive Director)</li> <li>- Member (Independent Non-Executive Director)</li> <li>- Member (Independent Non-Executive Director)</li> </ul>
<u>Investment Committee</u> Mr Lim Jit Poh Ms Jessica Cheam Mr Chiang Chie Foo Mr Mark Christopher Greaves Professor Ooi Beng Chin Ms Tham Ee Mern, Lilian Mr Yang Ban Seng	<ul style="list-style-type: none"> <li>- Chairman (Independent Non-Executive Board Chairman)</li> <li>- Member (Independent Non-Executive Director)</li> <li>- Member (Independent Non-Executive Director)</li> <li>- Member (Independent Non-Executive Director)</li> <li>- Member (Independent Non-Executive Director)</li> <li>- Member (Independent Non-Executive Director)</li> <li>- Member (Non-Independent Executive &amp; Managing Director / Group Chief Executive Officer)</li> </ul>
<u>Digitalisation Committee</u> Ms Tham Ee Mern, Lilian Ms Jessica Cheam Mr Lee Khai Fatt, Kyle Professor Ooi Beng Chin Ms Sum Wai Fun, Adeline Dr Wang Kai Yuen Mr Yang Ban Seng	<ul style="list-style-type: none"> <li>- Chairman (Independent Non-Executive Director)</li> <li>- Member (Independent Non-Executive Director)</li> <li>- Member (Independent Non-Executive Director)</li> <li>- Member (Independent Non-Executive Director)</li> <li>- Member (Independent Non-Executive Director)</li> <li>- Member (Independent Non-Executive Director)</li> <li>- Member (Independent Non-Executive Director)</li> <li>- Member (Non-Independent Executive &amp; Managing Director / Group Chief Executive Officer)</li> </ul>
<u>Sustainability Committee</u> Ms Jessica Cheam Mr Lim Jit Poh Professor Ooi Beng Chin Ms Sum Wai Fun, Adeline Mr Yang Ban Seng	<ul style="list-style-type: none"> <li>- Chairman (Independent Non-Executive Director)</li> <li>- Member (Independent Non-Executive Board Chairman)</li> <li>- Member (Independent Non-Executive Director)</li> <li>- Member (Independent Non-Executive Director)</li> <li>- Member (Independent Non-Executive Director)</li> <li>- Member (Non-Independent Executive &amp; Managing Director / Group Chief Executive Officer)</li> </ul>

**SBS Transit's Board Committees:**

<u>Audit and Risk Committee</u> Ms Lee Sok Koon Mr Desmond Choo Pey Ching Ms Chua Mui Hoong Dr Tan Kim Siew Mr Yang Ban Seng	<ul style="list-style-type: none"> <li>- Chairman (Independent Non-Executive Director)</li> <li>- Member (Independent Non-Executive Director)</li> <li>- Member (Independent Non-Executive Director)</li> <li>- Member (Independent Non-Executive Director)</li> <li>- Member (Non-Independent Non-Executive Director)</li> </ul>
<u>Nominating and Remuneration Committee</u> Ms Susan Kong Yim Pui Mr Desmond Choo Pey Ching Professor Lim Seh Chun Mr Bob Tan Beng Hai Dr Tan Kim Siew Mr Yang Ban Seng	<ul style="list-style-type: none"> <li>- Chairman (Independent Non-Executive Director)</li> <li>- Member (Independent Non-Executive Director)</li> <li>- Member (Independent Non-Executive Director)</li> <li>- Member (Independent Non-Executive Director)</li> <li>- Member (Independent Non-Executive Director)</li> <li>- Member (Non-Independent Non-Executive Director)</li> </ul>
<u>Service Quality Committee</u> Professor Yu Ching Man Mr Cheng Siak Kian  Ms Chua Mui Hoong Ms Lee Sok Koon Dr Tan Kim Siew	<ul style="list-style-type: none"> <li>- Chairman (Independent Non-Executive Director)</li> <li>- Member (Non-Independent Executive Director, Chief Executive Officer)</li> <li>- Member (Independent Non-Executive Director)</li> <li>- Member (Independent Non-Executive Director)</li> <li>- Member (Independent Non-Executive Director)</li> </ul>
<u>SBST Tenders Committee</u> Mr Bob Tan Beng Hai  Mr Cheng Siak Kian  Ms Susan Kong Yim Pui Ms Lee Sok Koon Mr Yang Ban Seng  Professor Yu Ching Man	<ul style="list-style-type: none"> <li>- Chairman (Independent Non-Executive Director &amp; Chairman of the Board)</li> <li>- Member (Non-Independent Executive Director, Chief Executive Officer)</li> <li>- Member (Independent Non-Executive Director)</li> <li>- Member (Independent Non-Executive Director)</li> <li>- Member (Non-Independent Non-Executive Director &amp; Deputy Chairman of the Board)</li> <li>- Member (Independent Non-Executive Director)</li> </ul>
<u>Sustainability Committee</u> Professor Lim Seh Chun Mr Cheng Siak Kian  Mr Desmond Choo Pey Ching Mr Bob Tan Beng Hai Professor Yu Ching Man	<ul style="list-style-type: none"> <li>- Chairman (Independent Non-Executive Director)</li> <li>- Member (Non-Independent Executive Director, Chief Executive Officer)</li> <li>- Member (Independent Non-Executive Director)</li> <li>- Member (Independent Non-Executive Director)</li> <li>- Member (Independent Non-Executive Director)</li> </ul>

**VICOM's Board Committees:**

<u>Audit and Risk Committee</u> Mr Soh Chung Hian, Daniel Ms Seah Lee Kiang, June Professor Shim Phiau Wui, Victor Ms Tan Poh Hong Ms Wong Yoke Woon, Vicky	<ul style="list-style-type: none"> <li>- Chairman (Independent Non-Executive Director)</li> <li>- Member (Independent Non-Executive Director)</li> <li>- Member (Lead Independent Non-Executive Director)</li> <li>- Member (Independent Non-Executive Director)</li> <li>- Member (Independent Non-Executive Director)</li> </ul>
<u>Nominating and Remuneration Committee</u> Professor Shim Phiau Wui, Victor Mr Goh Yeow Tin Mr Lim Jit Poh  Mr Soh Chung Hian, Daniel Dr Tan Kim Siew Ms Tan Poh Hong Ms Wong Yoke Woon, Vicky	<ul style="list-style-type: none"> <li>- Chairman (Lead Independent Non-Executive Director)</li> <li>- Member (Independent Non-Executive Director)</li> <li>- Member (Non-Independent Non-Executive Director, Board Chairman)</li> <li>- Member (Independent Non-Executive Director)</li> <li>- Member (Independent Non-Executive Director)</li> <li>- Member (Independent Non-Executive Director)</li> <li>- Member (Independent Non-Executive Director)</li> </ul>
<u>Sustainability Committee</u> Ms Seah Lee Kiang, June Mr Goh Yeow Tin Mr Lim Jit Poh  Mr Sim Wing Yew  Dr Tan Kim Siew Mr Yang Ban Seng	<ul style="list-style-type: none"> <li>- Chairman (Independent Non-Executive Director)</li> <li>- Member (Independent Non-Executive Director)</li> <li>- Member (Non-Independent Non-Executive Director, Board Chairman)</li> <li>- Member (Non-Independent, Executive Director, Chief Executive Officer)</li> <li>- Member (Independent Non-Executive Director)</li> <li>- Member (Non-Independent Non-Executive Director, Deputy Chairman)</li> </ul>